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15 August 1978

MEMORANDUM FOR: Acting Director, Center for the Study
of Intelligence

SUBJECT: Study of Damage Assessment Procedures
and Practices in the U.S. Intelligence
Community, 1960-1978

1. Attached herewith is the completed study which the Center, with the support of other members of the Intelligence Community, commissioned. Cooperation was forthcoming in varying ways from members of the Community, but I wish especially to signal out that given by NSA which made available [redacted] formerly of their staff, who was assigned as the other member of the team to conduct research in NSA. He and NSA not only were wholehearted in their assistance, but [redacted] was also an invaluable sounding board for ideas and concepts. Additionally, he made a number of pertinent observations which were incorporated in my report.

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2. The final report, including recommendations, is entirely my responsibility. Though I would have liked to have studied even more cases than I did, time and other circumstances did not allow it, as you are aware. However, I do believe the data base was quite sufficient and the findings not affected in any important way.

3. One final note. The experience gained in inter-agency cooperation in a study of this sort should prove of tremendous value to the Community in future in-house endeavors of this kind.

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Attachment: a/s

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